

## Transformation Projects

Project	Description	Project Owner
<b>WORKFORCE DEVELOPMENT</b>		
Allied Health Professional – Development Initiatives	Investment in post-registration AHP training; and appointment of an AHP Education Consultant with particular emphasis on primary care and older people.	Charlotte McArdle/ Mary Hinds
Nursing and Midwifery - Recruitment, Retention and Development Initiatives	<p>A wide range of initiatives aimed at strengthening the development of the nursing and midwife workforces.</p> <ul style="list-style-type: none"> <li>- Investment in a wide range of post registration education/training and development programmes to enhance the skills, knowledge and expertise of nurses and midwives to lead, manage and deliver high quality care.</li> <li>- Introduction of a Master’s programme for 30 newly qualified nurses aimed at enhancing leadership capacity within the workforce.</li> <li>- an additional 10 places for registered nurses to become midwives.</li> </ul>	Charlotte McArdle/ Mary Hinds

	<ul style="list-style-type: none"><li>- additional 15 places for the direct entry midwifery degree programme</li><li>- additional 74 places for nursing degree programmes</li><li>- Future Nurse Transformation- regional implementation of new nursing education standards set by the Nursing and Midwifery Council</li><li>- enhancing technology in the Clinical Education Centre to support the delivery of education and training to nurses and midwives</li><li>- Nurse education consultant –an additional nursing resource for the Clinical Education Centre to deliver education and training to nurses and midwives</li><li>- Enabling the training of more nurses in NI to become Nurse Endoscopists and perform endoscopy procedures</li><li>- a range of education and development initiatives to strengthen and develop the Practice Nursing workforce in Primary Care</li><li>- Transforming Nursing &amp; Midwifery Data- regional initiative to prepare and support the nursing and midwifery professions to lead and implement</li></ul>	
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	<p>transformational change relating to data capture and digital recording keeping</p> <ul style="list-style-type: none"> <li>- Enhance levels of senior nursing staff on designated wards in phase 1 of delivering care - to increase the senior nursing resource across acute medical/surgical wards aligned to the Delivering Care Policy</li> </ul>	
Family Nurse Partnership	An early intervention preventative programme for first time young parents. It involves intensive home visiting by a Family Nurse from early pregnancy until the child reaches their second birthday	Mary Hinds
Nursing Assistant – pathway development	To resource the DoH Nursing Assistants Induction and Development Pathway	Andrew Dawson
Chief Scientific Officer administrative support	Admin support for the Chief Scientific Officer.	Andrew Dawson
Pre-reg. Diagnostic Radiography	Additional training places for diagnostic radiography	Andrew Dawson
Pre-reg. Physiotherapy	Additional training places for physiotherapy	Andrew Dawson
SAS (Staff, Associate Specialists and Speciality) Doctor Development	For SAS doctor development, including effective appraisals, revalidation every five years, study leave, and mutually	Andrew Dawson

	agreed job plans including agreeing appropriate supporting professional activity (SPA) time.	
Medical Training Initiatives	Broad-based training for junior doctors who have just finished their foundation training. Additional training places in key medical specialisms incl Radiology, Anaesthesiology, Urology and Neurology.	Andrew Dawson
Pharmacy 2yr Development Programme	Development of a new framework to fully realise the potential of community pharmacy services to support better health outcomes from medicines and prevent illness.	Cathy Harrison
Advanced Nurse Practitioners Training	Training additional advanced nurse practitioners	Mark Lee
GP Nurse Development	Delivering appropriate training to meet the requirements for the complex and changing service needs for patients in primary care settings.	Mary Hinds
GP Recruitment and Retention	Primary Care GP Development	Mark Lee
Northern Ireland Ambulance Service Training	The funding allocated to Northern Ireland Ambulance Service (NIAS) will train student Paramedics, EMTs and Ambulance Care Attendants in the full range of clinical and other skills	Michael Bloomfield

	associated with their related scopes of practice and include classroom and practice based learning.	
Primary Care General Dental Practitioner training	Confidence and competence in primary care GDPs	Simon Reid/ Michael Donaldson
Dental Nurse Training	Fluoride varnish training for dental nurses	Simon Reid/ Michael Donaldson
HSC Staff Survey	Staff Survey to establish baseline workforce intelligence and key performance indicators for the Strategy going forward.	Andrew Dawson
Collective Leadership Strategy Implementation	To support the implementation of the Collective Leadership Strategy.	Andrew Dawson/ Myra Weir
Workforce Strategy implementation	Implementing a workforce strategy covering all aspects of the HSC workforce.	Andrew Dawson

Project	Description	Project Owner
<b>BUILDING CAPACITY IN COMMUNITIES AND PREVENTION</b>		
<b>Children's Services</b>		
Children and Young People - transformation of regional facilities	Range of projects to transform regional children's services incl: <ul style="list-style-type: none"> <li>- increased specialist foster carers</li> <li>- testing of Mocking Bird model, an alternative model of foster care</li> <li>- supporting the reconfiguration of services at Woodlands and Lakewood Campus</li> <li>- Piloting a Rapid Response Intervention Service to be to provide a holistic intervention that is age-appropriate and offers an alternative approach to mainstream provision</li> <li>- Dedicated professional lead to support interfaces and transitions across CAHMS, TTLAAC, and Adult Mental Health</li> </ul>	Eilis McDaniel
Signs of Safety Training	Signs of Safety aims to ensure that children's social services can respond quickly and intervene as early as possible to provide support to meet the needs of children and families, and help keep children safe from harm.	Eilis McDaniel

<p>Children's Residential Care - outworking from service review</p>	<p>The introduction of a Specialist Team in each HSC Trust area to provide intensive support and diversionary activities to individual children, placed in residential care to minimise placement breakdown and reduce the risk of young people being placed in secure accommodation or committal to the Juvenile Justice Centre</p>	<p>Eilis McDaniel</p>
<p>Intervention Audit</p>	<p>Analysis of cases known to social services to examine the effectiveness of interventions</p>	<p>Eilis McDaniel</p>
<p>Early Intervention Support Service (EISS)</p>	<p>The EISS aims to support and empower families with emerging vulnerabilities by intervening early with evidence informed services before difficulties become intractable. The proposal is to maintain the five EISSs from September 2018 to March 2020 following the end of EITP funding in August 2018 to allow the service offer to be adjusted and tested before making a final decision to roll out.</p>	<p>Eilis McDaniel</p>
<p>Enhancing Family Support Hubs</p>	<p>A Family Support Hub is a multi-agency network of statutory, community and voluntary organisations that either provide early intervention services or work with families who need early intervention services. This investment will enable each Hub to employ another member of staff to support the Hub Co-ordinator</p>	<p>Eilis McDaniel</p>

Care proceedings – minimising delays in court proceedings	Following evaluation of a pilot scheme, this project is to roll out the approach to promoting good decision making and minimising unnecessary delay for children subject to care proceedings	Eilis McDaniel
Fostering Services – Increased capacity to recruit specialist foster parents	Increase capacity in Regional Fostering to test the liability and redesign of fostering recruitment services and increase fosters carers for specialist groups of children building on the work of Trust fostering teams.	Eilis McDaniel
Mother and Baby Foster Placement Scheme for vulnerable mothers	To establish a scheme in each Trust which will be integrated long term into the fostering teams.	Eilis McDaniel
Homelessness – young people	Testing a new housing solution for 16/17 year olds presenting as homeless	Eilis McDaniel
Looked after Children – holistic health and wellbeing assessment	Testing how the current medical examination could be replaced by a nurse-led health review when a competent looked after child declines the medical assessment.	Eilis McDaniel
Looked after Children – post permanence placement support team	Establish a PPPS Team in each Trust to assist children and their carers to understand and manage the consequent challenges of early and unresolved trauma; to minimise the potential for placement disruption; and to maximise children's outcomes.	Eilis McDaniel

Looked after Children – educational outcomes	Through partnership working between Health and Education, to promote the role of the Looked After Children Champion to raise educational outcomes at Key Stage 2 by implementing a consistent model of trauma-informed practice.	Eilis McDaniel
Residential childcare workforce development	Training opportunities for the existing residential childcare workforce	Eilis McDaniel
Building the capacity of the residential childcare workforce	To design and deliver a range of education, training and improvement initiatives for the residential child care workforce, including foster carers and kinship carers.	Eilis McDaniel
Working with women who have experienced or at risk of repeat removals of children from their care	Project aims to break cycle and give women the opportunity to develop new skills and responses for a positive future.	Eilis McDaniel
<b>Health Promotion</b>		
Dysphagia Project	To support specialist staff to take forward the development of an Inter-professional dysphagia competency framework.	Mary Hinds
Eat Well Choosing Better – health eating initiative	To support small / medium businesses to improve food production to increase availability of healthier options for consumers and implement minimum nutrition standards with local government.	Sharon Gilmore

Minimum Nutrition Standards	Implementation of minimum nutrition standards with local government	Sharon Gilmore
MyAction Cardiovascular disease prevention programme	To provide personalised preventative care - through community hub - for those with heart issues, nurse-led / multi-disciplinary.	Anne Kilgallen
HIV Prevention Pilot	Development of a prototype HIV high risk reduction clinic.	Bryan Dooley
Homelessness – Prototype Health and Social Care access Hub	To pilot an inclusion health and social care hub model with support from homeless nursing team.	Liz Redmond
Fluoride Varnish Programmes for Elderly in Care Homes & School Children to help control dental disease	Basic Oral Surgery and fluoride varnish training and Nurse-led school-based fluoride varnish programme for children & Nurse-led fluoride varnish programme for the elderly in care homes.	Simon Reid/ Michael Donaldson
eDentistry Strategy Implementation	Facility for GPs to submit electronic referrals (including images) securely to Trusts. Electronic referrals would be sent along the Clinical Communications Gateway (CCG), branches of which already exist for GMS and Optometry.	Sloan Harper
Health Literacy Training	Training to empower patients to better manage their own health and engage effectively with health professionals	Mark Lee

Intermediate Care	This project aims to transform home based intermediate care services which aims to facilitate early hospital discharge while avoiding inappropriate residential care admission	Mary Hinds
Palliative Care	This proposal aims to further transform the provision of Palliative and End of Life Care in line with the work plan for the Palliative Care and End of Life Care Programme – Palliative Care in Partnership.	Mary Hinds
Nursing Home In-reach	Further development and roll-out of nursing home in-reach model used in Northern Trust.	Mary Hinds
Quality and Safety in Nursing Homes	Provide education / support / leadership development training for nurses / support staff in end of life / fundamentals of care.	Mary Hinds
Rethinking Frailty	Each Trust to focus on community / primary care for frail / improve hospital experience - nutrition, continence management, fall prevention, mobility, skin assessment, identify and manage delirium.	Mary Hinds
Health and Well-being of staff in health and social care	Invest in HSC community development resources to work alongside all communities to enable social inclusion and tackle health inequalities and the underlying contributory factors including poverty, housing, education and crime.	Brendan Bonner

Greenway development for healthy active places	Public Health Agency and Department for Infrastructure working in partnership to support councils to develop proposals for greenways	Brendan Bonner
Community development framework implementation	Costs associated with implementation of community development framework, incl online resources, outcomes and impact training, community development toolkit.	Brendan Bonner
Healthier Places	A systematic approach to improving health and wellbeing outcomes in different settings	Brendan Bonner

Project	Description	Project Owner
<b>ENHANCING SUPPORT IN PRIMARY CARE</b>		
Primary Care Multidisciplinary Teams - staffing costs	Staffing costs for new MDT model in two locations, including Physiotherapists, Mental Health workers, Social workers and Nurses	Mark Lee
Primary Care Multidisciplinary Teams - Training	Training to help embed multidisciplinary working across all staff groups	Mark Lee
Primary Care Multidisciplinary Teams - development and implementation	Multi-agency support to develop and embed the MDT model; Federation clinical oversight	Mark Lee
Primary Care Multidisciplinary Team - revenue costs associated with Capital Build Programme	Revenue costs associated with capital build programme	Mark Lee
Primary Care – roll out of technology solutions	Support for further roll-out of other technology solutions including use of AI and independent evaluation of impact	Mark Lee

Primary Care – Regional roll out of systems to support GP triage	Roll-out of triage solutions to support multidisciplinary working	Mark Lee
Primary Care – rural support package using paramedics	Explore use of paramedics to support primary care provision in rural areas	Mark Lee
Primary Care – specialist/secondary care advice	Facilitating GPs with access to secondary care/ consultant advice	Mark Lee
Primary Care – Training non-clinical staff to help take on additional tasks	Training admin staff to take on additional tasks	Mark Lee
Primary Care – trial a GP hub model for providing early evening services	To provide evening access to GP services.	Mark Lee
GP Federation support initiatives	Core funding for GP Federations; GP improvement and crisis response team to support GP practices in crisis	Mark Lee
Neighbourhood District Nursing	This project is a prototype of a new model of district nursing, linked to a test of the Delivering Care policy for district nursing.	Mary Hinds

Regional work to align contractual activity on pharmacy	Regional projects to align community pharmacy, general practice, Trusts and BSO activities in re-designed service to deliver outcomes related to medicine safety and efficiencies	Cathy Harrison
Social Prescribing	Social referral mechanisms for development of third sector interventions.	Mark Lee
Making every contact count in Primary Care	Project aimed at using encounters with general practice care providers as opportunities as health-promotion opportunities	Mark Lee
Prison Healthcare	Transformation of prison health services in respect of screening programme arrangements for prisoners, introducing comprehensive health improvement led initiatives and developing needs assessment systems for commissioner.	Miriam McCarthy
Police Custody Healthcare	Pilot scheme to have healthcare services completed by specialist nurses. Co-funded w/ DoJ	Kiera Lloyd

Project	Description	Project Owner
<b>REFORMING COMMUNITY &amp; HOSPITAL SERVICES</b>		
Elective care waiting lists	Investment to tackle elective care waiting lists across a range of specialisms	Lisa McWilliams
Elective Care - reform	Developing the capacity to deliver increased elective care activity in Primary Care via the Integrated Care Partnerships.	Lisa McWilliams
Elective Care Pathway Developments	Developing elective care pathways in a range of key specialisms incl Orthopaedics, neurology, gynaecology and ENT	Lisa McWilliams
Elective Care Centres	To make recommendations, develop and implement a suitable model for Daycase Elective Care Centres (DECC) in Northern Ireland.	Alastair Campbell
HSC Reconfiguration Service Reviews	Developing and implementing a programme of service reconfiguration reviews	Alastair Campbell
Breast Assessment Service	Investment in additional radiography workforce, contributing to the stabilisation of Breast assessment services as a precursor to the transformation of breast services.	Miriam McCarthy
Diabetes Strategy Implementation	To support the implementation of the diabetes strategy, focusing on prevention in high risk individuals.	Miriam McCarthy

Cancer Services Improvement	<p>The investment in improving cancer services has been used to deliver service improvements across a range of areas including:</p> <ul style="list-style-type: none"> <li>• The development of a regional Metastatic Spinal Cord Coordination Service to improve coordination and management of cancer patients showing signs of metastatic spinal cord compression.</li> <li>• The development of new care pathways and more nurse-led clinics and non-medical prescribing roles within specialist &amp; local haematology services</li> <li>• The centralisation of partial nephrectomy surgery.</li> <li>• The introduction of regional testing for Lynch Syndrome. This will fund a regional testing service within Belfast that will identify patients who have colorectal cancer who are positive for Lynch Syndrome.</li> <li>• Improved access to treatment for Basal Cell Carcinoma (BCC).</li> </ul>	Miriam McCarthy
Imaging Review - Implementation	Implementation of the imaging strategy	Kiera Lloyd
Paediatric Strategies	Implementation of the paediatric strategies	Miriam McCarthy

Pathology Modernisation	To modernise pathology services and to move to a regional management structure	Alastair Campbell
Stroke Services –	Development and implementation of a new model for delivery of stroke services	Miriam McCarthy
Daisy Hill Pathfinder Unscheduled Care Model	Implementation of new operational model for a long term ED service model for Newry and Mourne area.	Alastair Campbell
Acute Care at Home	<p>Acute Care at Home is defined as ‘a service that provides active treatment by health care professional in the persons own home for a condition that would otherwise require acute hospital in-patient care and always for limited time’.</p> <p>This funding will further enhance and strengthen existing services, to provide an Acute Care at Home service in Trusts where it currently doesn’t exist and ensuring we have a regionally consistent approach of service delivery and equitable access for the Northern Ireland population</p>	Miriam McCarthy
Ambulatory Care	<p>The proposals cover a range of models that include:</p> <ul style="list-style-type: none"> <li>• Direct GP referrals by a dedicated phone line to senior decision maker for patient management advice to potentially avoid Emergency Department attendances</li> <li>• Taking referrals direct from triage</li> </ul>	Miriam McCarthy

	<ul style="list-style-type: none"> <li>• Taking referrals from the Emergency Department after Triage if patients are identified as suitable for ambulatory care</li> <li>• Taking referrals from in-patient wards to facilitate early discharge</li> <li>• Same day / next day referrals to services</li> </ul>	
<p>Unscheduled Care (ex Ambulatory)</p>	<p>Focus on three main areas for in-hospital developments to enhance patient flow across 7 days as well as providing services that will support earlier discharge. The projects are broken down into three key areas:</p> <p><u>Control Room Function</u> Establishing a dedicated control and co-ordination function to over-see and co-ordinate the operational management of the flow of patients across areas.</p> <p><u>7 Day working</u> Project to embed Physiotherapy, Occupational Therapy, Pharmacy and Social Work support within ED's and Short Stay Wards (9-5, 7/7) to support the immediate assessment, treatment and onward referral / follow up / early</p>	<p>Miriam McCarthy</p>

	<p>implementation of liaison with appropriate link to community service liaison teams.</p> <p><u>Outpatient Parenteral Antibiotic Therapy (OPAT)</u></p> <p>The OPAT project consists to two elements:</p> <p><u>OPAT 1</u></p> <p>To enhance the governance and stewardship of Intravenous (IV) Antibiotic prescription for inpatients reducing the number prescribed</p> <p><u>OPAT 2 Regional OPAT Training Team</u></p> <p>To explore the potential of establishing a Regional peripatetic OPAT training team to support local service providers, to discuss and plan safer services</p>	
<b>Mental Health</b>		
Drug, alcohol prevention and substance misuse prevention	Programme to help prevent drug, alcohol prevention and substance misuse.	Jerome Dawson

Mental Capacity Act Training	The aim of the project is to train the HSC workforce on the revolutionary and transformational Mental Capacity Act (NI) 2016.	Jerome Dawson
Mental Health Recovery Model	<p>Range of outcomes:</p> <ul style="list-style-type: none"> <li>• Development of Outcome tool</li> <li>• Recovery College evaluation</li> <li>• Adult Mental Health - Community Teams</li> <li>• IMROC Implementation Phase 3 Sustainability Initiatives</li> <li>• Relapse Prevention</li> <li>• Carer &amp; family Support</li> </ul>	Jerome Dawson
Mental Health Service Improvement	<p>Actions to include:</p> <ul style="list-style-type: none"> <li>• Review of Acute MH Pathway</li> <li>• You in Mind Informatics Project</li> <li>• Resilience in Post Primary Schools</li> <li>• Embedding mental wellbeing in the curriculum to maximise success in further and higher education</li> <li>• PHA MH&amp;EWB Services Standards</li> </ul>	Jerome Dawson
Talking therapy hubs and psychological therapies	Development of Primary Care Wellbeing Hubs, and tackling Step 3 Psychological Therapies waiting list	Jerome Dawson
Think Family	Projects designed to improve outcomes for parents with mental health issues and their children	Jerome Dawson

Suicide Prevention	Range of initiatives including <ul style="list-style-type: none"> <li>• Zero Suicide</li> <li>• Crisis de-escalation service</li> <li>• Derry Crisis Interventions Services Pilot</li> <li>• Street Triage Initiative</li> </ul>	Jerome Dawson
Forensic Mental Health Services	Investment in Shannon Clinic for forensic mental health services, forensic Mental Health & Learning Disability Forensic Team Southern Trust, and in Forensic Managed Care Network	Jerome Dawson
Child and Adolescent Mental Health Services development	Investment in a range of projects to support CAMHS	Jerome Dawson
RAID - Rapid Assessment Interface Discharge	A specialised multidisciplinary liaison psychiatry and psychological medicine service that provides rapid, timely and high quality interventions to promote the recovery and wellbeing of patients who present and/or are admitted to hospital.	Marie Roulston

<b>Social Care</b>		
Domiciliary Care – exploring new models of care	To define and articulate an agreed model for Domiciliary Care.	Jerome Dawson
Domiciliary Care – monitoring system	Development of a monitoring system for the quality of domiciliary care provision	Jerome Dawson
Domiciliary Care Training	Training for Domiciliary care workforce	Jerome Dawson
Shared lives	Expansion of shared lives model into older peoples services	Jerome Dawson
Sexual Violence Counselling Services	To reduce waiting list for sexual violence counselling and free up resources to transform services for rape victims.	Jerome Dawson
Reform of Adult Social Care	To consider policy development and develop an action to help engage a carers panel; service user coproduction; engagement with wider public along with a promotion/awareness campaign.	Jerome Dawson
Self-Directed Support	Allows people to develop support plans to meet their assessed social care needs	Jerome Dawson
Autism Pathway Reform	Reform of care pathway for Autism	Jerome Dawson
Learning Disability Initiatives	Reviewing LD services; design of new framework which more closely reflects the reality of service provision in the current context.	Jerome Dawson

Domestic Violence Support Services	Roll-out of Iris model in two areas which trains GPs and staff to recognise domestic violence and provides support in making referrals to appropriate services	Jerome Dawson
Children with special educational needs	Reform current processes and models across each of the 5 Trusts to enable them to address children's SENs to ensure timely and integrated support for children and families	Jerome Dawson

Project	Description	Project Owner
<b>ENABLERS FOR TRANSFORMATION</b>		
Real Time User Feedback Tool	Tool to allow patients and service users provide feedback on care received in real-time	Charlotte McArdle
Partnership working	Building capacity to work in partnership with patients, service users and carers	Charlotte McArdle
Patient Experience and Outcomes Survey programme	To support the delivery of the Quality Health and Social Care Experience framework.	Charlotte McArdle
Transformation Support	Management and administrative support to the delivery of the HSC Transformation Programme	Sharon Gallagher
eHealth	Range of projects to further use of technology in healthcare incl - Experior eTeaching App, further development and implementation - Project Start Ups - eHealth innovation proposals 'research' - feasibility, obc development	Stephen Stewart
Innovation Fund for Health	Funding a 'Small Business Research Initiative' (SBRI) Challenge Fund, inviting proposals which highlight a societal	Mark Lee

	problem to be solved, with companies to propose/develop solutions	
Life Sciences NI	The proposal is for the establishment of a new organisation, LSNI, to deliver economic benefit through investment in health innovation.	Mark Lee
Regional Quality Improvement and Innovation System and flow coaching	<p>Range of projects to aid development of Quality Improvement:</p> <ul style="list-style-type: none"> <li>• Improvement Institute:</li> <li>• Staffing</li> <li>• Building Capability in quality improvement and Delivering at Scale</li> <li>• Local QI leadership</li> <li>• Flow coaching</li> </ul>	Paddy Woods
Telehealth and Telecare	<p>Telehealth is the provision of remote monitoring of patient data as a way of managing certain health conditions.</p> <p>Telecare uses technology to allow people to live independently in their home for longer, often providing an alternative to more expensive interventions such as residential care.</p>	Mark Lee
Medicines Optimisation	<p>Range of projects:</p> <ul style="list-style-type: none"> <li>- Regional medication review</li> </ul>	Cathy Harrison

	<ul style="list-style-type: none"><li>- Medicines Safety</li><li>- Prescribing at the interface</li><li>- Co-production training</li><li>- Health literacy training</li></ul>	
Systems Dynamic Modelling	Development of analytical capacity as decision-making tool for policy development, and for monitoring of impact of transformation programme over time.	Sharon Gallagher

Project	Description	Allocation @ 25 May 2018 (£,000)	Revised Requirement 01 Feb 2019
<b>ADDITIONAL PROJECTS</b>			
BSO Support Transformation Fund Recruitment			146
Trust HR Support for Transformation Fund Recruitment			240
Trust Support for Transformation Project implementation			305
Ambulance Acceptor pilot	Provision of receivers within ambulance arrival area of ED in order to release ambulance crew from the site in a timely manner.		500
Home on Time	Home on Time is a concurrent care project, initially established and funded under the Early Intervention Transformation Programme, which aims to avoid delays in		125

	attaining early permanence families for children: firstly, with their birth parents and secondly, if that is not possible, with adoptive parents.		
Reducing antimicrobial resistance and healthcare associated infections	E-learning programme £15k Development and Implementation of non-ventilator associated pneumonia care bundle - £10k Urinary catheter insertion and after care project £50k Human Milk Bank £65k Antibiotic prescribing threshold £25k Gram Negative Bacteria £15k		180
Flu testing	1.Improving the health of citizens – Timely diagnosis facilitates patient management in terms of antiviral and antibiotic decision making and facilitates infection control decisions, preventing nosocomial transmission of influenza, improving the health outcome of other patients in the hospital. 2. Improving quality and experience – Patient flow decisions are expedited by timely diagnosis.		580
Pharmacy First	Promotes community pharmacies as the first point of contact for patients for the treatment of a range of common conditions		2,100
Capital elements of Transformation Bids	Western Trust - £1.4m South Eastern - £0.5m		4,500

	Northern - £0.3m Southern - £2.3m		
ICT Capital	Accelerated ICT upgrade programme across HSC to support Encompass - subject to OBC approval		7,500
Hepatitis C elimination pathfinder project	The objective of this project is to find a path to eliminate Hepatitis C in Northern Ireland as a disease of public health concern.		202
Transforming community pharmacies into health and well-being hubs	Funding to support training and planning for implementation of campaign services.		266
Supporting Quality Improvement in Community Pharmacy	Funding to be provided to a number of community pharmacies to support introduction of a ADE system		210
Enhancing Clinical Capability and Capacity of the Community Pharmacy Workforce - Pharmacist workforce	Provision of training grants to encourage community pharmacists to enhance their clinical skills through professional development. These training grants would be offered to all pharmacies		112

Pharmacy ICT reform - Connecting Community Pharmacy to the HSC	Funding to support Phase 1 ICT connectivity and integration in community pharmacies over the next two years.		1,596
Pharmacy ICT reform- Improving Medicines Safety	Start-up costs associated with the development of a new system required in order for community pharmacies to be compliant with the new Falsified Medicines Directive.		1,596
Safer Community Pharmacies for staff and patients	For support of enhanced measures to protect community pharmacy staff, customers and premises from attacks.		798